

## North Carolina Collection

### Howard Clement III Papers

<b>Title:</b>	Howard Clement III Papers
<b>Inclusive Dates:</b>	1934-2013 and undated (bulk 1964-2012)
<b>Extent of Materials:</b>	102 boxes, 2 oversized folders (43 linear feet)
<b>Location:</b>	Duke Storage
<b>Date of Accession:</b>	2013
<b>Donor:</b>	Howard Clement III
<b>Relationship of donor or materials to the DCL/NCR:</b>	
<b>Processor:</b>	Joshua Larkin Rowley
<b>Description:</b>	
<b>Subject Headings:</b>	Local government—North Carolina—Durham.
	City planning--North Carolina--Durham.
	Durham County (N.C.)--Politics and government.
	Political campaigns--North Carolina.
	City councils — North Carolina — Durham.
	Clement, Howard III.
	North Carolina Mutual Life Insurance Company.
<b>Abstract:</b>	<p>The Howard Clement Papers span the years 1945 to 2013. Clement was a civil rights activist, lawyer, executive at North Carolina Mutual Life Insurance Company, a state representative in the North Carolina General Assembly, and a Durham city councilman for 30 years. In addition to documenting Clement's professional and political career in Durham, the collection also documents his dedication to myriad local, regional, and national causes. Items in the collection include personal and professional correspondence, memoranda, meeting minutes, reports, print material, ephemera, photographs, and video and sound recordings. The collection is arranged in the following series: Chronological Files, Alphabetical Files, Correspondence, Affiliations, North Carolina Mutual, City of Durham, Photographs and Audiovisual, Miscellaneous, and Oversized Materials.</p>
	<p>The Howard Clement III Papers consists of nine series:</p> <ol style="list-style-type: none"> <li>1. Chronological Files, 1960-1998, 2004-2007</li> <li>2. Alphabetical Files, 1945-2007</li> <li>3. Correspondence, 1962-2012 and undated</li> <li>4. Affiliations Files, 1955-2008 and undated</li> <li>5. North Carolina Mutual Life Insurance Company, 1945-2002</li> <li>6. City of Durham, 1971-2013</li> <li>7. Photographs and Audiovisual</li> <li>8. Miscellaneous</li> <li>9. Oversized</li> </ol>

documents Clement's professional career, civic leadership and engagement, and his three decades of service on the Durham City Council.

The Chronological Files Series ranges in date from 1960 to 1998 and 2004 to 2007. This series consists of materials collected and organized by Clement that document his personal and professional life. It contains correspondence, memoranda, reports, minutes, clippings, print material, and ephemera including receipts, event and travel tickets, greeting cards, and programs. The early materials document Clement's career with North Carolina Mutual and his early political activism. The North Carolina Mutual material includes memoranda, travel expense reports, newsletters, promotion acknowledgments, information about Jesse Jackson's visit to Durham in 1984, and about Clement's retirement in 1990. Some material relates to Clement's participation in the March on Washington for Jobs and Freedom, including a program and a letter to North Carolina Mutual expressing disappointment in the company's lack of presence at the march. A number of local, state, and national organizations and events are also represented in the material. Local organizations include Women-In-Action for the Prevention of Violence and its Causes, Durham Committee on the Affairs of Black People, Durham County Democratic Party, Hayti Development Corporation, Duke's Black Student Alliance, and the Conference on Urban Change held at Duke University in 1968. State organizations include the North Carolina Association of Black Lawyers, North Carolina Civil Liberties Union, North Carolina League of Municipalities, N.C. Black Caucus, and the State Political Rally of Black Educators (1972). An abundance of material documents Clement's party activism, including his participation on the Rules Committee of the Democratic National Convention in 1972, his public conversion to the Republican Party in 1988, and his participation in the Republican National Conventions in 1988 and 1992.

The Alphabetical Files Series ranges in date from 1945-2007 and consists of material relating to local events, membership rosters of local boards, committees, and nonprofit organizations; writings and speeches by others; and some material documenting Clement's legal career.

The Correspondence Files Series ranges in date from 1962 to 2012, with most created from 1987 through 2012. The series is divided into two subseries, 1) Personal and 2) Professional Correspondence. Most of the professional correspondence subseries focuses on his service on the City Council, to which he was appointed in 1983. It also includes material created while Clement was with N.C. Mutual. Among the topics covered in the City Council correspondence include the death penalty, pornography and sexual violence, crime and crime prevention, alcohol and substance abuse; zoning, housing, and transit matters; Durham city-county merger, various improvement plans and projects, and letters from concerned citizens. Topics included in the N.C. Mutual correspondence include routine business matters, Clement's promotion to director of Advertising and Public Relations in 1988, solicitation letters from local advertising agencies and publications regarding ad space, and N.C. Mutual sponsorship opportunities. Organizations represented include the national Democratic and Republican Parties, the North Carolina Bar Association and Association of Black Lawyers, the American Council of Life Insurance, the North Carolina League of Municipalities, North Carolina Institute of Minority Development, and numerous boards and committees.

The Affiliations Files Series ranges in date from 1955 to 2008, with some undated material. It is divided into seven subseries: civic, corporate, educational, fraternal, political, professional, and religious. The affiliations files represent the range of boards, committees, commissions, task forces, etc., on which Clement has served in an official capacity. Types of materials in it include correspondence, memoranda, meeting minutes and agendas, by-laws and constitutions, printed material, and financial materials. The Civic Affiliations Subseries includes material relating to a number of local and national organizations including Downtown Durham Rotary Club, Greater Durham Chamber of Commerce, Eagle Village Development Corporation, and the Salvation Army. Types of materials in it include correspondence and memoranda, meeting agendas and minutes, financial materials, rosters, printed material, ephemera and, for some organizations, constitutions and by-laws. The Corporate Affiliations Subseries, which covers 1986-1990, includes information on the American Corporate Council Association, Invictus, Inc., and Planters Bank. The Educational Affiliations Subseries, with a date range of 1982 through 2003, contains material relating to Clement's activities with local schools and universities, most prominently Hillside High School and North Carolina Central University. Hillside material documents his work on various committees including the Business Advisory Committee, the Model High School Task Force, and the Planning Committee. Also present is material relating to Clement's interest in broader issues facing public schools, such as school violence and disparities in achievement. Prominent among them are materials related to the Task Force for Closing the Achievement Gap and the School Violence Task Force, including correspondence and memoranda, meeting agendas and minutes, surveys and reports, clippings, and print material. The Fraternal Affiliations subseries materials include correspondence, print material, rosters, and some committee records that document Clement's association with the A. S. Hunter Lodge, Alpha Phi Alpha, and Alpha Tau Boule. The Political Affiliations Subseries material relates to Clement's activism in both the Democratic and Republican Parties from the early 1970s through 1998, plus his attendance at the inauguration of Barack Obama in 2009. Early material

**Scope and Content:**

documents his work with the Democratic Party and his communication with prominent Democrats including then-U.S. Senator Robert Morgan and Attorney General Lacy Thornburg. Materials relating to his role on the State Executive Committee of the party are also included. From 1987 forward, much of the material relates to various activities with the Republican Party, including items relating to local party organization before the 1988 presidential election, his selection as a delegate to the Republican National Convention, and his role with the N.C. Minority Republican Council and Presidential Personnel Advisory Committee. Included are correspondence, minutes, print material, and ephemera. The Professional Affiliations Subseries includes material relating to Clement's involvement with several local and state legal associations, including the North Carolina Association of Black Lawyers and the North Carolina Bar Association. Most of the material documents his involvement with the George H. White Bar Association, a Durham-based organization of African-American attorneys, including the group's constitution and by-laws, correspondence, meeting minutes, membership rosters, and committee materials. The Religious Affiliations Subseries includes material related to Clement's role on the Board of Directors of the North Carolina Episcopal Foundation, an organization dedicated to aiding the expansion of the church in North Carolina. A substantial amount of material relates to his involvement with St. Titus' Episcopal Church, including correspondence, financial records, meeting minutes, and printed material.

The North Carolina Mutual Files Series ranges in date from 1945 to 2002, with some undated material. Included are general and departmental correspondence and memoranda, clippings, committee materials including Founder's Day Committee and "Whetstone" Editorial Committee (the "Whetstone" is N.C. Mutual's newsletter), personnel files, printed material, and material relating to various national insurance organizations including the Life Communicators Association and National Insurance Association. Also present are materials relating to the attempted unionization of N.C. Mutual staff by the Office and Professional Employees International Union (OPEIU).

The City of Durham Series ranges in date from 1971 to 2013. Making up most of the collection, the majority of materials in this series document Clement's three decades of service as a member of the Durham City Council. Materials, which are arranged alphabetically, primarily relate to several topics: City annexations, budget matters, and capital campaigns; City-County matters, including the proposed merger of City of Durham and Durham County services; committee work; fiscal and structural development projects; issues relating to housing in Durham; personnel matters; and reports and studies. Annexation materials include studies, analysis, and meeting minutes relating to the annexation of 751 South, Parkwood, and the South Miami Boulevard area. Budget materials include reports and studies, preliminary budgets, planning retreats, and presentations. City-County material includes reports and minutes of the Citizen and Merger Task Forces, the Joint City-County committee, and consolidation reports. Also present are materials relating to the activities of the Gang Assessment and Oversight Committee, including meeting minutes and reports. Materials documenting Clement's service on various committees include agendas, minutes, and reports of the Audit Services Committee, Citizens Advisory Committee, Taxicab Subcommittee, and the Truancy and Gang Preventions Committee, among others. A significant portion of the City of Durham material relates to local and, in some cases, regional development plans and projects. Major development projects include the ongoing development of the American Tobacco Campus and the Durham Bulls Athletic Park, downtown Durham, the Durham Performing Arts Center, and Rolling Hills/Southside revitalization. Materials include committee meeting minutes, reports, draft plans, zoning documents, correspondence, and architectural plans and renderings. Materials created in the service of the Durham Housing Authority comprise a majority of the housing-related material, including agendas and minutes of the Board of Commissioners and directors, budget and other financial materials, long-term planning papers, and grant projects. Material relating to state and federal housing law and specific housing projects is also included. Personnel materials include investigations of individual employees and some policy material. The majority of these files are restricted. Reports and studies, both internal and published, cover a range of topics. Subjects include transit, community assessment, economic development opportunities, feasibility studies, youth and crime, property and facilities management, and road and greenway development.

The Photographs and Audiovisual Series ranges from 1899 to 2013 and includes photographs of Clement's family, his work as a city councilman, including trips to Durham's sister cities in Russia, Tanzania, and Japan; his work at North Carolina Mutual Life Insurance Company, visits with state and federal politicians including George H. W. Bush and Jesse Helms, and his work as a lay minister at Titus Episcopal Church. The videos include several from the Durham Visitor's and Convention Bureau and city council meeting clips.

The Miscellaneous series includes publications that Clement collected personally, such as materials related to President Barack Obama's election, as well as publications relating to Durham. The series also includes newspaper clippings about Howard Clement and ephemera relating to him, including his membership cards for the Republican and Democratic Parties, campaign buttons for himself and presidential candidates such as Nixon and Carter, and a set of check registers that belonged to Clement covering 1965-2005.

	<p>The Oversized Series includes maps and architectural drawings that were pulled out of other series for size reasons and also includes a campaign poster for Clement when he ran for mayor of Durham, drawings sent by students to Clement as a thank you for visiting their class, and a panorama photograph of President Harry Truman speaking at Howard University's 1952 commencement.</p>
<b>Related Materials:</b>	Durham County Government Slides and Photographs
	Mayor Charles Markham Collection
	Becky Heron Papers, 1966-2014
<b>Restrictions:</b>	The Personnel files in the City of Durham series are restricted.
<b>Biographical/Historical Note:</b>	<p>Howard Clement III was born March 12, 1934, in Cleveland, North Carolina, a small town in Rowan County. He graduated from Howard University in Washington, D.C., with a B.A. in political science in 1955 and a law degree in 1960. Clement moved to Durham in 1961 to work for the North Carolina Mutual Life Insurance Company, where he remained until his retirement in 1991. He has been active in numerous civic, educational, religious, political, and professional organizations on a local, regional, and national level.</p> <p>The scope of Clement's civic engagement reflects the breadth of socioeconomic issues of concern to him, including education, crime, housing, community health and development, civil rights, and youth. In 1968, he chaired the Black Solidarity Committee for Community Improvement and helped organize its highly successful boycott of Durham businesses. Clement has served on the boards of the Foundation for Better Health of Durham, Durham Convention and Visitors Bureau, Downtown Durham Rotary Club, Durham Housing Authority, Eagle Village Development Corporation, Central Children's Home of North Carolina, and the Greater Durham Chamber of Commerce, among others. He has also served on local boards of numerous national organizations including the National Association for the Advancement of Colored People, Boy Scouts of America, National Heart Association, Habitat for Humanity, the Y.M.C.A, and Salvation Army.</p> <p>Clement has been committed to improving the quality of education in Durham and to equal access. He has performed numerous roles on various boards, commissions, and committees, including Hillside High School's Academic Advisory Board, Business Advisory Committee, and Model School Task Force; Durham High School's Blue Ribbon Study Commission; and the Holloway Street School Academic Center board. Clement also served as PTA president at Lakewood Elementary School (1970-1971), Fayetteville Elementary School (1972-1975), Shepard Middle School (1975-1977), and Hillside High School (1977-1981). He has been active in numerous initiatives addressing broad issues facing public schools such as Closing the Achievement Gap and the School Violence Task Force.</p> <p>Clement has been active locally and nationally as a member of both political parties. He was appointed by Governor Robert Scott in 1968 to serve on the state Democratic reorganization committee; served as president of the Young Democratic Club, 1969-1971; and performed various roles on the Durham County and state Democratic Party Executive Committee from 1968 to 1983. Following a switch to the Republican Party, Clement served as delegate to the 1988 and 1992 Republican National Conventions and as a member and precinct chairman of the Executive Committee of the Durham County Republican Party. Clement was appointed to an unexpired term on the City Council on May 16, 1983, for the third ward. He was subsequently reelected in 1989, 1993, 1997, 2001, 2005, and 2009.</p> <p>As a member of the legal profession, Clement has been active in many local and national professional associations. He is a member of the North Carolina, South Carolina, Durham County, and National Bar Associations. He also served as a charter member of the George H. White Bar Association and the North Carolina Association of Black Lawyers.</p> <p>Clement has been acknowledged throughout his life for his civic engagement and dedication to local, regional, and national issues. He has been honored with the Silver Beaver Award (1982) and Whitney M. Young Service Award (1997) by the Occaneechee Council of the Boy Scouts of America, Howard University's Distinguished Alumni Citation (1984), the Community Service Award by the Durham Jaycees, Inc., the North Central Legal Aid Society's Outstanding Service Award (1995), and the Community Service Award by the Seventh Day Adventist Church (1996), among many others.</p> <p>He has been an active member of Durham's Saint Titus Episcopal Church and involved in the Episcopal Church's Foundation run by the Diocese of North Carolina. He is a licensed lay minister.</p>

<b>Organization of Collection:</b>	1. Chronological Files, 1960-1998, 2004-2007
	2. Alphabetical Files, 1945-2007
	3. Correspondence, 1962-2012 and undated
	4. Affiliations Files, 1955-2008 and undated
	5. North Carolina Mutual Life Insurance Company, 1945-2002
	6. City of Durham, 1971-2013
	7. Photographs and Audiovisual, 1899-2013
	8. Miscellaneous
	9. Oversized

<b>Container List:</b>	
<b>Chronological Files, 1960-1998, 2004-2007</b>	
Box 1	
1960-1977 (7 folders)	
Box 2	
1978-1983 (5 folders)	
Box 3	
1984-1987 (6 folders)	
Box 4	
1988-1991 (8 folders)	
Box 5	
1992-1994 (6 folders)	
Box 6	
1995-1997 May (7 folders)	
Box 7	
1997 June-1998 September, 2004 June-November (6 folders)	
Box 8	
2004 December-2007 September (5 folders)	
<b>Alphabetical Files, 1945- 2007</b>	
Box 9	
Address book	undated
Airport matters	1983-1988
	1945, 1951

Ballpark bricks	1994
"The Black Solidarity Committee for Community Improvement," Osakwe, Afi	1994
Civic concerns	1967-1981
Civil Rights oral history project (E. K. Powe)	2003-2004
Committees:	
Committee on Constitutional Integrity	1982-1983
Continuing Legal Education	1992-1994
East End Community Council	1982-1983
Martin Luther King, Jr. Celebration Committee	1986-1987
Retired Senior Volunteer Program, RSVP Nominating Committee	1989
Technical Assistance Collaborative, Implementation Group	2005
Durham Public Schools	1984-1996
Equalization of state funding for child caring institutions (legislation)	1994
Events:	
Alliance of AIDS Services--Works of the Heart Auction	2002
Black Expo, USA	1990
Black Men of America, Inc.	2004
Box 10	
City of Medicine Awards	1993
CROP Walk	1994
Living the Senior Life Expo	2002
Taste of Durham	2003-2004
United Cerebral Palsy Star-a-thon	1993
Family papers--collection inventories	2003
North Carolina General Assembly: Appointment	1977
North Carolina General Assembly: Assembly matters	1971-1982
North Carolina General Assembly: Executive Training Seminar (manual)	undated
Gingles v. Edmisten	1984
Hampton University	1989
Harrington file	1979
Howard University, baccalaureate and commencement programs	1955
Hurricane Fran	1996
Box 11	

Inspirational writings (by others)	undated
Mayoral candidacy	1987
Membership rosters:	ca. 1980s-2000s
Alphabetical: A-H (5 folders)	
Alphabetical: L-Z (3 folders)	
Central Children's Home of North Carolina	
Closing the Gap Task Force	
Council for Senior Citizens	
Durham Health Partners	
Durham Public Education Network	
Gun Safety and Education Awareness	
James E. Shepard Sertoma Club	
Saint Titus' Episcopal Church	
Box 12	
Salvation Army	
Sister Cities of Durham	
Teen Court	
Unidentified	
WTVD Advisory Committee	
NCCU: Campus Master Plan	2007
NCCU: Parking	1992
NCCU: Town Hall Meeting	2002
Nursing education programs	1990
Organizations: Corporate	
The Centre for Organization Effectiveness	1992-1993 and undated
DeWitt & Associates	undated
Goald Incorporated	undated
Mattioli & Associates	undated
Quarum International	undated
Rice Financial Products Company	2000
Southern Energy, USA	2001
Organizations: Nonprofit	
American Dance Festival (ADF)	1989

American Leadership Forum	1992
Caring Team of Athletes	1995
Central Children's Home of North Carolina	1991
Box 13	
Downtown Durham, Inc.	1994 and undated
Durham AIDS Network	1989
Durham Business and Professional Chain	1993-1994
Durham Merchants and Citizens Against Crime	1993
Durham Voter Coalition	2002
Executive Service Corps of the Carolinas	undated
Food Bank of North Carolina	2001
Gate-Way Corporation	undated
The Healing Place of Wake County	2002-2003
Harvest of Hope Learning Center	undated
League of Women Voters	1985-1989
Lincoln Community Health Center	1982
National Black Development Institute	1990
National Council for Urban Economic Development	1988
North Carolina Coalition Against Domestic Violence	undated
Oxford Manor Achievement School	2003
Box 14	
Protect-A-Child	1986 and undated
Reconciliation United Methodist Church	2003
Rites of Passage Youth Empowerment Foundation	undated
Southern Anti-Racism Network	2004
Triangle Advocates for Citizens of Tomorrow (TACT)	1989
Triangle Donors Forum	1988
Triangle Residential Options for Substance Abusers (TROSA)	2002-2003
Young Men's Christian Organization (YMCA)	1965-1982
Pan-American Games bid	2007
People	
Brown, Thelma	1982
Clement Jr., A. J. (2 folders)	1983-1988
	1976-1983



Clement, Irma and Sandra	1968-1974
Box 15	
Clement, Marcella	1984-1987
Clement, R. A.	1973-1982
Clement Jr., William	1982
Cozart, Bennie	1992
Dockery, Tiffany Maria	1995-1996
Gordon, Levan	1967-1968
Graves, Jamie, interview file	1993
Johnson, Harris	1973
Jones, Sheila	undated
Moore, F. Henderson	1966-1984
Strudwick, Christine	1973
Swann, Edna Clement	2004
Trotman, Jr., John E.	1986-1988
Weeks, Hagel	1976
Williams, Nathalie	undated
Resumes A - P (2 folders)	undated
Resumes R - Z	undated
San Diego Zoo	1989
Social security	1978
Speeches (by Clement)	1963-1966 and undated
Superconducting Super Collidor	1987-1988
Sydney Olympics	1996-1998
Taylor, Pat (lieutenant governor), speeches and talks	1972-1973 and undated
Teenage pregnancy--Durham City Schools	1986-1987
Uganda delegation	1992
Box 17	
Youth programs, Minneapolis, MN, (2 folders)	1998
<b>Correspondence, 1962 - 2012 and undated</b>	
Box 18	
Professional	

1962-1987 May (7 folders)	
Box 19	
1987 June-1988 December (5 folders)	
Box 20	
1989 January-1989 August (5 folders)	
Box 21	
1989 September-1990 August (5 folders)	
Box 22	
1990 September-1993 June (5 folders)	
Box 23	
1993 July-1994 December (5 folders)	
Box 24	
1995 January-1998 August (6 folders)	
Box 25	
1998 September-2001 June (6 folders)	
Box 26	
2001 July-2003 April (5 folders)	
Box 27	
2003 May-2004 December (5 folders)	
Box 28	
2004 January-2012 and undated (4 folders)	
Personal	
1962-1982 (2 folders)	
<b>Affiliations Files, 1955-2008 and undated</b>	
Box 29	
Civic Affiliations	
American Civil Liberties Union (N.C.)	1984-1985
American Heart Association, Durham Division	1988-1994
Black Solidarity Committee for Community Improvement--boycott press coverage	1968-1969
Boy Scouts of America: Occoneechee Council (4 folders)	1983-1988
Box 30	
Boy Scouts of America: Occoneechee Council, Fall Round-up	1985
Center for Mathematics and Science Education	1993
	1983

Christian Action League	1990
Consumer Credit Counseling Service of Durham	1995
Council for Senior Citizens (2 folders)	2005-2008
Durham Advocates for the Mentally Ill	1982-1987
Durham Coalition on Adolescent Pregnancy Prevention	1996-1997
Durham Committee on the Affairs of Black People	1970-1995, 2009
Durham Convention and Visitors Bureau	1996
Durham County Habitat for Humanity: Board of directors logs	2003-2004
Box 31	
Durham County Literacy Council	1985-1985
Durham Forum	1986
Durham Health Partners, Inc.	2001-2003
Durham Rotary Club	
Board of directors (2 folders)	1981-2000
Board of directors reference archive	2003
Constitution and by-laws	1979-1995
Financial papers	1981-2004
Print material	1992, 2000
Box 32	
President-elect training	2000
Rosters and committees	1987-2004
Eagle Village Community Development Corporation: Board of Directors	1997-1998
Eagle Village Community Development Corporation: Organization and projects	1998
Eagle Village Community Development Corporation: Organizational book	1997
Eagle Village Community Development Corporation: Reports	1997-1998
Friends of Stanford L. Warren Library	1983-1985
Friends of West Point	1985-1989
Box 33	
Greater Durham Chamber of Commerce	
Clippings	1986-1989, 2003
Durham Crime Cabinet (5 folders)	1997-2006
Box 34	
Durham Crime Cabinet	2007-2008

Durham Crime Cabinet: APPRISS, Inc.	2005
Economic Summary	1993
General	1988
Human Relations Steering Committee	1989
Local Government Committee	1988-1989
Multi-Cultural Networking Committee	2002
National Legislative Task Force	1988
School Budget Committee	1995
Violent Crime Prevention Subcommittee	1994
Hayti Development Corporation	1982
Box 35	
Historic Preservation Society of Durham	1984-1991
Mothers Against Drunk Driving	1983-1987
North Carolina A&T State University: Victims Assistance Advisory Council	1995
North Carolina Black Leadership Conference	1976
North Carolina League of Municipalities: Finance and Administration Legislative Action Committee	2006
North Carolina Legal Assistance Program: Access to Justice Campaign	1994
North Carolina Symphony	1984-1987
North Carolina Zoological Society	1986-1989
Operation Breakthrough, Inc.	2005
Box 36	
RDU (Raleigh-Durham) Long Range Planning Committee: Report on Master Plan Alternatives (2 folders)	1994 December
Retired Senior Volunteer Program	1989-1990
Salvation Army: Advisory board meetings (2 folders)	1988-1989, 2003-2008
Salvation Army: Financial papers	1988-2005
Salvation Army: One Campaign	2005-2006
Salvation Army: Print material	2004-2005
Box 37	
Save Our Schools (SOS) Program	1971-1973
Teen Court	1994-2003
United Organization for Community Improvement	1969
University Club	1987-1989

Volunteer Services Bureau of Durham	1984-1986
WTVD: Minority Affairs Advisory Committee	1981-1992
Corporate Affiliations	
American Corporate Council Association	1988
Invictus, Inc.	1988-1990
Planters National Bank	1986-1988
Box 38	
Educational Affiliations	
Avery High School 50th Reunion Steering Committee	2004
Closing the Achievement Gap	
"A Call for Community Action"	2002
"Proposed Plan for Closing the Achievement Gap"	2002
Durham's Covenant for Education Task Force	2003
Print material	2001-2003
Task force	2002-2003
Communities in Schools Program	1992-1993
Durham Public Education Network	2002-2003
Box 39	
Hillside High School: Business Advisory Committee	1983-1995
Hillside High School: Model High School	
Clippings	1993-1994
Proposal	1992
Task force	1992-1996
Task force recommendations	1994
Hillside High School: Planning committee report	2002
Howard University Alumni Association	1979-1997
Box 40	
North Carolina Central University (NCCU): Business Associates Program	1982-1985
NCCU: Quarterback Club	1992
NCCU: Task Force on Urban Solutions	2003
St. Augustine's College	1984-1989
School Violence Task Force: General	1994
School Violence Task Force: Recommendations based on survey	1994
	1997 February

School Violence Task Force: Student survey on school violence	ca. 1994
United Negro College Fund	1978-1982
Box 41	
Fraternal Affiliations	
A. S. Hunter Lodge	1963-1987
Alpha Phi Alpha	1972-1995
Alpha Tau Boule--Sigma Pi Phi Fraternity: General	1985-1995
Alpha Tau Boule--Sigma Pi Phi Fraternity: Social Action Committee	1997
Political Affiliations	
Democratic Party	
Party matters	1973
Jimmy Carter Inauguration	1977
Morgan, Robert (U.S. senator)	1974-1979
Thornburg, Lacy (attorney general)	1984-1987
State Executive Committee	1972-1973
Barack Obama Inauguration	2009
Box 42	
Republican Party	
Durham County (2 folders)	1987-1998
Broyhill, James T.	1986
George H. W. Bush Inauguration	1989
Martin, James G.	1988-1989
North Carolina Minority Republican Council	1989
Presidential Personnel Advisory Committee	1989
Republican National Convention: General	1989
Box 43	
Republican National Convention: Order of business and roll of delegates	1989
Professional Affiliations	
George H. White Bar Association	
Committees and print material	1967-1985
Constitution and by-laws	undated
Correspondence	1967-1995
Financial papers	1963-1985

Meeting minutes	1963-1986
Membership rosters	ca. 1960s-2000s
North Carolina Association of Black Lawyers	1987-1988
North Carolina Association of Black Lawyers: Membership Directory	1999
North Carolina Bar Association	1975-1989
Box 44	
Religious Affiliations	
Episcopal Diocese of North Carolina	1987-1995
North Carolina Episcopal Foundation	
Charter and certificate of incorporation	1955-1975
Correspondence	2000-2002
Grant applications	2000-2001
Meeting minutes--directors	1999-2000
Print material	2001 and undated
Rosters and by-laws	undatd
St. Titus' Episcopal Church: Correspondence	1980-1988
Box 45	
St. Titus' Episcopal Church: Financial papers	1984-1994
St. Titus' Episcopal Church: Meetings and rectors	1976-1994
St. Titus' Episcopal Church: Parish bulletins	2009
St. Titus' Episcopal Church: Parish bulletins	2010
St. Titus' Episcopal Church: Parish bulletins	2011
St. Titus' Episcopal Church: Parish directories	1998, 2010
St. Titus' Episcopal Church: Print material	1972-1987
<b>N.C. Mutual Files, 1945-2002 and undated</b>	
Box 46	
Biographical data (Clement)	ca. 1980s
Charleston, S.C.	1986
Claims: Operations staff notes	1987
Clippings: Employee of the Month announcements	1991-1993
Clippings: Congratulations!	ca. 1960s-1980s
Comparative claims analysis	1983
Consulting payment	1990-1991
	1967-1989

Correspondence and memoranda: General	1961-1988
Correspondence and memoranda: Home office	1962-1988
Correspondence and memoranda: Promotion acknowledgment	1975 March-May
Correspondence and memoranda: General (2 folders)	1963-1987
Box 47	
Correspondence and memoranda: General (3 folders)	1988-1995
Cremation file	1975
Directories	undated
Forms (blank)	undated
Founder's Day Committee	1992
Groundbreaking ceremony	1963
Home office donations account	1988, 1994-1998
Knapp Agency matters	1965
Legal Department	1964
Life Communicators Association	1989
National Insurance Association	1977-1980
North Carolina Mutual Forum	1957
Office and Professional Employees International Union (OFEIU)	1972-1973
Personnel	
Gaillard, Thad	1967-1970
Holloway, Joyce	1989
Ivery, Brandon	1978-1981
Newkirk, Stacey	1962-1979
Box 48	
Print Material	
Advertisements	undated
Annual statements	1983, 1986, 1988, 1990, 1993, 1999, 2001-02
Benefits plans	undated
Employee Suggestion Plan	1985 and undated
"Glossary of Insurance and Insurance Terms"	1982, 1988
"Living and Working Together the Mutual's Way"	1953, 1969
Meeting calendar and hotline	1989
"The Review" (4 folders)	1994-1999



Box 49	
"The Review"	2000-2002
A Tour of the Home Office	1945
"The Whetstone"	1982, 1989, 1992, 1995
"You and Your Company"	1976
Retirement plan	1988
Southern Claims Conference	1988
Telephone extension analysis	1989
Telephone messages	1993
Underwriting	1986 and undated
Whetstone Editorial Committee	1989
Whetstone Editorial Committee: Photographs	1989 August
<b>City of Durham, 1971-2013</b>	
Box 50	
American Red Cross: New Employee and Volunteer Orientation	2007
Annexation	
751 South: Economic Impact Analysis, 2009 March	2009 March
751 South: General, 2009-2011	2009-2011
751 South: Special City Council Meeting, 2011 June 27	2011 June 27
Annexation Report FY 1994	1994
General	1994 February-July
Northwest area	1994
Box 51	
Parkwood	1994
South Miami area	1994
Apex Street bridge petition	2001 Sept.
Boards, commissions, and committees: Applications	undated
Boards, commissions, and committees: Guides (two folders)	1986, 2000
Bond and pretrial release	2002
Bond council services request	2004
Budget	
Budget Information (2 folders)	2000 March 20

Budget management letter	2001
Budget presentations	2005 May 18
City questionnaire	2002
FY 2000-2001 (2 folders)	2000 June
FY 2001-2002: Preliminary budget	2001 May
FY 2004-2005: Planning retreat	2004 Feb.
Box 53	
FY 2005-2006: Budget and planning retreat	2005 Jan. 27
FY 2005-2006: Preliminary budget (2 folders)	2005 May
FY 2006-2007: Council retreat	2006 Jan.-Feb.
FY 2006-2007: Flagged items for budget work session	undated
FY 2006-2007: Proposed preliminary budget	2006 May 15
FY 2007-2008: Priority and financial retreats	2007 Jan.-Feb.
FY 2008-2009: Council retreat	2008 February
Box 54	
FY 2008-2009: Preliminary budget (2 folders)	undated
FY 2009-2010: 4th Quarterly report	2010 August
FY 2009-2010: Budget presentations	2009 May
FY 2009-2010: Council Retreat: Financial projections and priorities	2009 February
FY 2010-2011: 4th Quarterly Report	2011 August
Box 55	
FY 2010-2011: Budget briefing	2010 March
FY 2010-2011: Budget presentations (2 folders)	2010 May
FY 2010-2011: Council retreat (2 folders)	2010 February
FY 2010-2011: First Quarterly Report	2010 Oct. 29
FY 2011-2012: Budget Presentations (2 folders)	2011 May
FY 2013-2014: City Council budget follow-up	2013 June 6
Box 56	
Cable Act (3 folders)	1992-1993
Capital Improvement Program (CIP): FY 1988-1994	ca. 1988
CIP: FY 2001-2006	2000 May
CIP (preliminary): FY 2002-2007	2001 May
Box 57	

CIP: FY 2006-2011	ca. 2006
CIP: FY 2007-2012	ca. 2007
CIP tour	2008 Sept.
CIP, preliminary: FY 2009-2014	ca. 2008
CIP: FY 2009-2014	2008 May
CIP: FY 2010-2015	2009 May
Carbon monoxide	undated
Box 58	
Carbon monoxide	undated
Chronological Files:	
1999-2000 December (3 folders)	
Box 59	
2001-2003 (4 folders)	
Box 60	
2004-2008 July (5 folders)	
Box 61	
2008 Aug.-2009 April (5 folders)	
Box 62	
2009 May-2010 March (4 folders)	
Box 63	
2010 April-2012 (6 folders)	
Citizen Concerns: Apex St. bridge repair	2004
Box 64	
Citizen Concerns: Dunbar Street rehabilitation	1991
Citizen Concerns: Monthly reports (4 folders)	1994-1998
Citizen Concerns: North Roxboro properties	1991
Citizen Concerns: NE/NW Loop	1994-2002
City Council directories	1989-2004
Box 65	
City Council (general)	
Campaign material	2009 Aug.-Nov.
Meeting agenda	1983 May 16
Meeting agenda	1990 May 21
	1991 Aug. 19 and

meeting agenda	2001 April 2
Municipal election	1985
Performance appraisals and reports	2003-2007
Procedures Manual	1998, 2000
Work sessions	2011 Sept.-2012 Sept.
Box 66	
Work sessions (2 folders)	2012 Aug. 23
City-County	
Charter of the Merged City-County of Durham (draft)	2000 July 14
Charter Commission (draft charter)	2000 July 28
Citizen Task Force: Final report	1999 Dec. 22
Citizen Task Force: Final report (2 folders)	2000 Jan. 6
Box 67	
Citizen Task Force: Final report review	2000 Jan. 6
Citizen Task Force: Meeting minutes	1999 Dec. 21
Citizen Task Force: Supplemental reports	1999 Dec. 21
Citizen Task Force: "A Report on the History of the City of Durham-Durham County Citizens Advisory Committee	2011 Feb.
Consolidation Charter Commission meeting	13 July 2000
Box 68	
Consolidation report	2000 Jan. 6
Durham 2000-2005 Consolidated Plan	2000 May 15
Durham Comprehensive Plan, public review draft	2004 April 27
Durham Comprehensive Plan	2005 Feb. 28
Fairway Outdoor Advertising memorandum	2010 July 21
Gang Assessment: A Report to the Durham Police Department and Durham County Sheriff's Office, revised	2007 Nov.
Gang Oversight CAGI Executive Committee	2009 Feb. 11
Joint City-County Committee (2 folders)	2003-2004
Box 69	
Joint Meeting of the City Council and Board of County Commissioners	2000 May 16
Merger Task Force report	1995 Jan.
Unified Development Ordinance	2006
Clean Community System	1987

Committees.	
Audit Services Oversight Committee (ASOC), 2004	
ASOC: agendas (2 folders)	2002-2003
Box 70	
ASOC: agendas (2 folders)	2004, 2010
ASOC: audit reports	2003-2007
ASOC: Department of Audit Services	2002-2012
Benefits and Insurance Committee	1994
Cable Advisory Board	1995
Cable Advisory Board: Cable franchise renewal	1999 April
Candidate and political committees	1997, 2005
Box 71	
Citizens Advisory Committee	2008
Citizens Advisory Committee: HUD Management Review Response	2000 June 20
Citizens Financial Review Committee	2001 Jan.
Council Personnel Subcommittee	2004
Durham Bill of Rights Defense Committee	undated
Minority Benefits Vendor Demographics Subcommittee	1994
Schedule of meetings	2000
Taxicab Subcommittee	1995-2001
Box 72	
Taxicab Subcommittee	2002-2004
Towing Committee (2 folders)	2002, 2004
Truancy and Gang Prevention Committee	2003
Development Plans and Projects:	
Alexander Park Development (moved to Oversize Folder 2)	2012 May
American Center for the Performing Arts	2005 May 31
American Tobacco Complex Redevelopment	2002 July
American Tobacco Historic District	2004
American Tobacco Project, Part II	2004 Sept.-Nov.
American Tobacco Trail, Phase E, petition	2006 June 9
Box 73	
American Tobacco Trail, Phase E: permit application, 2010 May 17	
Armory Building proposal	2005

Background Materials: Construction Management Risk Contracts	2006 Sept. 21
Barnes Avenue area	2002
Barnes Avenue redevelopment project	2004-2005
Benington, PDR development plan (moved to Oversize Folder 2)	
Brightleaf at the Park	2009
Brightleaf at the Park, compliance with the city required committee elements	2004
Carpenter Pointe Phase III: D. B. Thomas Builders, Inc.	undated
Box 74	
Center for Economic Competitiveness: A Strategic Workforce Development Plan for Durham	2005 May
City of Medicine Center	2003
City Center Revitalization, Phase II, Greenfire Development	2008
Downtown Durham Historic Preservation Plan	1988 October
Downtown Durham Revitalization Plan	1989 Nov.
Downtown Master Plan	2001 May 16
Downtown Master Plan: Seven Year Review and Updated Plan	2008 January
Box 75	
Durham Athletic Park project folder: Council presentation	2007 Aug. 20
Durham Cultural Master Plan, Wolf, Keens & Co.	2004 Aug.
Durham Development Summary	1988
Durham Performing Arts Center (DPAC)	
American Center for the Performing Arts	2005
Council presentation (2 folders)	2006 Oct. 2
Economic feasibility analysis	2002
Box 76	
General	2006
Performing Arts Theater, Presentation of phase I	2002 October
Proposal for a Variable Capacity Theatre and Event Center	2004 May 11
Durham police station at 516 Rigsbee Ave.	2005
Durham Smart Growth Audit, Duncan Assoc.	2000 Nov.
Durham Workforce Development Board, strategic plan	2005 Aug.-Sept.
East Village Community Development Corporation	2001-2004
Fayetteville Street Historic District Preservation Plan	2000 March 30
Garrett Road-Centex Development Plan	2004-2005

Glen Parrish (moved to Oversize Folder 2)	2001 August 10
Godwin property	undated
Box 77	
Heart of Durham Hotel: Rezoning matters	2002 May-June
Heritage Square/Golden Belt Neighborhood Revitalization	2007
Hope Valley Road, site plan (moved to oversized box 102)	2000 April 19
Lansgate	2005
Loflin Property (moved to Oversized Folder 2)	2001 June 11
The Mall at Southpoint	1999
Maxwell Ave. & Sumter St.: Briefing document	2009 Feb. 13
The Mok'e Jazz Cultural Center (moved to oversized box 102)	2009 Jan. 29
Multimodal Transportation Center	2000 April 5
New Hope Autopark (moved to oversized Box 102)	2001 February
New Hope Place (moved to oversized Box 102)	2001 February
Northeast Central Durham: NECD Economic Reinvestment, Inc.	2003 June
Northeast Central Durham: Six NE Central Durham Neighborhood Plans	2009
Northeast Central Durham: A Strategy for Northeast Central Durham	2007 Oct. 18
Northeast Central Durham Strategic Revitalization Plan	2003 May 9
Old Chapel Hill residential development plan (moved to Oversized Folder 2)	2012 April 9
Parrish Street Interim Report	2004
Patterson Place, Phase II, Rezoning and Development Plan (moved to Oversized Folder 2)	
Pavilion for the Arts, Durham Central Park	undated
Phoenix Center Shopping Center: Merchants' presentation	2003 Jan. 9
Box 78	
Renaissance Center at Southpoint	1999
Renaissance Center: Site plan (moved to Oversized Folder 2)	2002
Residences of Ashton Place: Zoning information for City Council	2002 Aug. 7
Results-Based Accountability in Durham	2005
Riverdale Subdivision (moved to Oversized Folder 2)	2001 Sept. 10
Rolling Hills/Southside Revitalization	
A rchitects renderings (moved to Oversized Box 102)	2010 Jan. 22
General	2009
McCormick Baron Salazar, Inc.	undated

Master plan	undated
Project investigation, 1999 October	1999 October
Response to Wood & Francis Report	1999 Nov. 8
Steering committee	2009-2010
Box 79	
Steering Committee	2010-2011
St. Joseph Community Center: Rezoning development plan (moved to Oversize Folder 2)	
South Central Durham Plan	1995 Sept.
Southeast Durham Plan--final draft	1998 March
Southpoint Center	2002 July
Southpoint Terrace, Major Site Plan (moved to Oversized Folder 2)	2003 March 12
Triangle Township Plan	1991
UDI Community Development Corporation	2000
Urban Trails and Greenways Plan	1998 Oct.
Valley Creek and MLK median	undated
Wal-Mart Supercenter, Fayetteville St.: Conceptual site plans (moved to Oversized, Folder 2)	
Walker-Buehler-Williams Learning Center	2005
West Village expansion	2005 April
Woolworth site redevelopment	2003
Box 80	
Disconnected Youth	2009
Downtown Durham, Inc.	2000, 2003
Downtown Durham, Inc.: Contract to Provide Supplemental & Complementary Services to the City of Durham	2003
Durham Appearance Advocacy Group	2009
Durham-Chapel Hill-Carborro Metropolitan Planning Organization (DCHC)	
2035 Long-Range Transportation Plan (draft)	2008 Dec. 2010
Transportation Advisory Committee (2 folders)	2008-2012 March
Box 81	
Transportation Advisory Committee	2012 April-Dec.
Working Group	2009 March 5
Durham Convention and Visitor's Bureau: State of Durham's Image	2009
Durham Convention and Visitor's Bureau: Strategic Blueprint for Marketing	2008-2011



Durham Data Book	2010-2011
Durham Economic Resource Center	undated
Durham First	2003
Durham Health Summit	2003 Nov.
Durham Nativity School	2009
Box 82	
Durham's Partnership for Children	2009 March
Durham Strategic Plan	2010, 2011-2013
Early retirement program	1995
Employee Recognition Program	2003
Employee Recognition Task Team	2003 Sept.
GIS atlas: City of Durham (2 folders)	2001, 2006
Hayti Development Corporation: Grant agreement	1995
Hayti Development Corporation: Grant application	2000 April 5
Housing	
Affordable Housing in Durham, Durham Urban Innovation Center	2012 July
AmeriNational Community Services, Inc.	2004 Jan. 28
Consolidated Annual Performance and Evaluation Report	2000, 2007-2008
Department of Housing and Community Development (general)	2006
DHCD: FY 2009-2010 Annual Action Plan	2009
DHCD: Consolidated Annual Performance Report	2010-2011
Box 83	
Durham Housing Authority (DHA)	
Admission and Continued Occupancy Policy	2005
Annual Financial Report	2007 Dec. 31
Annual Report 2006-2007	circa 2007
Board of Commissioners meetings	2004 Feb. 26
Board of Commissioners meetings	2005
Board of Commissioners meetings	2006 and 2008
Board of Commissioners meetings	2009 Dec. 16
Board of Commissioners meetings	2010 July 28
Board of Commissioners meetings	2010 June 23
	2010 Nov. 17

Board of Commissioners meetings	2011 April 27
Board of Commissioners meetings	2011 May 25
Board of Commissioners meetings	2011 Sept. 28
Board of Commissioners memoranda	2005
Board of directors meeting	2002 Oct. 24
Board of directors meeting	2006 Aug. 23
Board of directors memoranda	2002-2006
Budget FY 2006	2005
Budget 2008	circa 2007
Box 85	
Comprehensive Agency Plan (3 folders)	undated
Crime Prevention Retreat and Strategic Planning Workshop	2009 June 25
Durham Bulls partnership	1994
Executive Director Selection Committee	2005
Fact sheets	1971
Five Year Business and Strategic Plan, 2008 Action Outlines	2007 Dec.
Hope VI grant	2006
Hope VI neighborhood revitalization	2001 December
Hope VI relocation project	2001
Information kit	1989
Inner City Housing Solutions, Inc.: Proposal for the City of Durham	2002 March
IPA audit	circa 2007
McDougald Terrace	2006
MDStrum Housing Services, Inc.: Presentation	undated
Box 86	
"A New Model for Public Housing in Durham," Shannon Harrison	undated
North Carolina Central University partnership	2002
Personnel Policy Manual	2005
Strategic plan: Executive summary	2007
US Dept. of Housing and Urban Development, PHA Plans	2005
Federal PHA plans	2004
Housing Discrimination and Criminal Housing Related Hate Activity in Durham	2003
Housing for Low-Income People in Durham: Durham's Plans, 2010-2020	2010 September

Housing Systems, Inc., property rehabilitation portfolio	undated
Ivy Commons Apartments: Property Repositioning Plan	2005 June
McDougald Terrace complaint	2006
Minimum Housing Code and enforcement process	circa 2000
Box 87	
Land Use Amendment Case A06-08	2006 June 20
Lyons Farm rezoning	1999-2001
North Carolina Central University nursing student petition	2004
N.C. Mission of Mercy	undated
Oath of office	1985
Ordinance to Promote City Contracting with Minority and Women Business Enterprises	1994
Parking	
Central Parking Corporation: Proposal for the Operation of the City of Durham Parking Facilities Program	2003 July 22
Central Parking Corporation: Proposal for the Operation of the City of Durham On-Street Parking Program	2003 July 22
Downtown parking privatization	undated
Hyde Park and Juniper St.	1988
McLauren Parking Services: City of Durham Downtown Parking Proposal	2003 July
Parking contract services	2003 Jan.
Passionate Citizens Project	2007 April
Personnel [all are restricted except for the folder "Proposed Changes to Compensation"]	
City manager search: General	2000-2001
Box 88	
City manager search: Springsted Proposal	2004 August 31
Fleet Maintenance Department	2009 Feb.
Fleet Maintenance Department petition	1994
Investigation of Secondary Employment Coordinator--overtime claimed	2009 September
Morrison, Susan	2001-2003
Penington-Best, Charlene	2002
Proposed Changes to the Compensation and Classification System	2000 June
Resumes: Chief of police	2002
Telecommunicators grievance	1992
Police Department	

Arrest database software	2003 and undated
Budget presentation	2001 May 29
Disciplinary Procedures Act	undated
Human Rights Committee report	1987
NC Benevolent Police Association: Selecting the Next Police Chief, Survey Report	2002
Box 89	
Print Material	
Calendars	2001-2002
Citizens Financial Report	2008-2009
City Council & You	1998
City Council Guides	2001-2005, 2008, undated
City Government Guide	undated
Department of Public Works	2001
Durham County Government	1998
Guide to Your Elected Officials	1996-1998, 2001, 2003
Letterhead and miscellaneous forms	undated
A Proposed Charter for the Consolidated Government for the City of Durham and Durham County	1974
Presidential election 2008	2008 Dec.
Public safety	1985-1987
Public schools: Long-Range Facilities Plan	2000 June
Public schools: New superintendent press release	2010 April 28
Public schools: Public Education Clearinghouse	1993
Reports and Studies	
10-year Results Plan to End Homelessness in Durham	2006 April 26
Box 90	
2009 Community Survey: Final Report	2010 Jan.
Agreed-Upon Procedures Report: Interlocal Agreement	2002 Dec. 23
Assessing Community Competitiveness in East and NE Central Durham	2003 July
City of Durham Facility Condition Assessment, Executive Summary	2004 March 18
Community Assessment of Firearm Injuries in Durham, N.C.	2003 June
Community Results Work Groups: draft interim report	2005 Jan.
Comprehensive Gang Assessment: A Report to the Durham Police Department and Durham County Sheriff's Office (2 folders)	2007 Sept. 12

Box 91	
Crime Incident Report	2002 May 22
Deloitte and Touche: Independent Accountant Report on Applying Agreed-upon Procedures	undated
Durham: State of the Economy	2001-2006
Durham Area Transit Authority: Short Range Transit Report	2008 Jan. 14
Durham City Bond Referendum Study	2005 May
Durham County Board of Elections: 2009 Municipal Elections Expense Report	2010 Jan.
Durham County Youth Risk Behavior Survey Results	2008 February
Durham Parks and Recreation Master Plan 2003-2013	2003 Nov.
DPAC: 2010-2011 Season Recap	2011 Aug. 8
Durham Police Department	2003
Durham Southwest Area Transportation Study	1998 October
Box 92	
Events Center Project Report for the Performing Arts Theater, council subcommittee	2003
Final Report: 2011 City of Durham Resident Survey	2012 February
Final Report from the Strategic Issues Group	1994
I-40 High Occupancy Vehicle/Congestion Management Study	2002 Feb. 21
Kerr Lake Water Supply Feasibility Study	2001 August
Market and Economic Analysis of the City of Durham Civic Center, Johnson Consulting	2005 Sept.
New Dimensions in Management	1973
Box 93	
NC 54/I-40 Corridor Study	2010 August
Northern Durham Parkway Alternative Evaluation	2002 April
Organizational Climate Survey presentation	2002 Sept. 26
Property and Facilities Management: Project Status Reports	2003 Jan. 31
Proposed Space Standards, Space Projections, and a Master Plan for City Hall	2000 Sept.
Recreation Center Policies Assessment	2009 Aug. 13
Short Range Transit Plan: Assessment of Current Services	2001
Solid Waste Management Feasibility Study, Orange and Durham Counties: Executive Summary	1981
Box 94	
Solid Waste Management Feasibility Study, Orange and Durham Counties: Final Report	1988
Special Transit Advisory Commission: Regional Transit Vision Plan, Final Report	2008 April

Technical Report: Parks and Recreation Master Plan	2000
West Capital Boulevard Traffic Calming Study	2001 Oct. 11
Yard Waste Compost Facility Report	2006 October 11
Box 95	
Research Triangle Park	undated
Roanoke trip	1998
Sarvis Cleaning Service	undated
SFX Entertainment	undated
Sign permit, George Bell	2004
Small Business and Technology Development Center, grant proposal	2002
Stationery	undated
Stormwater program presentaion	2008
Strategic plan (other cities)	2010
Study visitations	1994
Subprime lending	2007
Travel expenses	1995, 2000
Treyburn	1988
Triangle Cultural Awareness Foundation	undated
Box 96	
Triangle Transit Authority	
Annual financial reports	2001, 2009
Budget and Capital Investment Plan FY 2011	circa 2011
Budget and Capital Investment Plan FY 2012	circa 2012
DATA/TTA merger	undated
General	2010-2011
Regional Rail System, Phase 1, Community Workbook (moved to Oversize Box #102)	2000 October 9
Short-Range Transit Plan	2008 July
Upcoming events	2002
Urban Enterprise Corporation	1994
Urban Trails and Greenways Commission	1992
West End Community Center	undated
<b>Photographs and Audiovisual</b>	
Box 97	
	1899-1951

Durham city council	1981-2013
National Law Officers Memorial, Washington D.C. (Al Gore spoke at the ceremony and photographs of him are included.)	1994
North Carolina Mutual Life Insurance Company	1966-2001
Personal	1970-2010
State and federal politicians (Includes photographs of Eisenhower, George H.W. Bush, and Jesse Helms.)	1950, 1983, 1990
Students	undated
Titus Episcopal Church	1991
Box 98	
City Council sister city visits: Toyama, Japan, Kostroma, Russia, and Arusha, Tanzania	1989-1995
Box 99	
Audio-cassette tapes	
Charleston district, Jim Bolden and A Clement	
J. Howard Clement III "People Who Care Rally"	
"Wet, Damp, or Dry" 8-13-78 Rev. Wendell G. Davis	1978 August 13
Compact Discs	
A Historic Interview with Howard Clement	2013 May 8
Hillside Marching Hornets	2006
OUR Core Values DurhamFirst STARS A Culture of Service	
City of Durham, Review of 2008	2008
City of Durham, Review of 2009	2009
Durham Teen Scene	
City Council meeting	2009 December 7
Voices Councilman Howard Clement III	2008 November 30
Howard Clement	2005 December 5
VHS	
RTRP: A Partnership of Harmony	
DHA Today: Citizen involvement and crime prevention	
"Ties that Bind" Duke, Durham and Martin Luther King's Legacy of Hope	2002
Greater Durham Chamber of Commerce TV campaign and radio campaign; Durham Convention & Visitors Bureau TV campaign and radio campaign	
"Building Futures" Habitat for Humanity of Durham	
Durham city council meeting	2005 December 5

UNC-TV Black Issues Forum , Episode 2116 "Alpha Phi Alpha Celebrates 100"	
Councilman Clement "The Great Outdoors"	
Focus on the Triangle	
Greater Durham Chamber of Commerce: Durham, N.C.	
<b>Miscellaneous</b>	
Box 100	
Awards and certificates	1951-1990
Awards and certificates	1990-2013
NAACP Award	2005
Publications	
Barack Obama election	2008
African-American organizations in Durham	1971-1999
Duke University	1980-2000
Durham city-related	1989
Durham schools	1987-2000
Environmental	2004, 2009
North Carolina Central University	1995, 2008
Southern Voices	1974
Trumpet of Conscience	1993
Box 101	
Ephemera	
Includes campaign buttons for Nixon, Jimmy Carter, Gantt, and Clement himself. Other buttons include the Million Man March in Durham, CROP, and Free the Wilmington 10. Membership cards for both the Republican Party and Democratic Party, delegate badges, and Durham community organization memberships are also included. There are also checkbook registers from 1965-2005.	1965-2005
<b>Oversized</b>	
Box 102	
"Seven Dobbs Against the Odds," article, Look	1969 December 2
"Making the Scene," North Carolina Mutual Life Insurance ad	1966
President Barack Obama speaking in Raleigh, photograph	2009 July
Bull City Connector poster	2011
Regional Rail System, Phase 1, Community Workbook	2000 October 9
Hope Valley Road, site plan	2000 April 19
The Mok'e Jazz Cultural Center	2009 Jan. 29



Rolling Hills/Southside Revitalization; Architects renderings	2010 Jan. 22
New Hope Autopark	2001 February
New Hope Place	2001 February
Folder 1	
A.J Howard Clement III Day proclamation	2010 September 18
Student thank you cards	undated
Unidentified portrait of white couple	undated
Presidential citation from the National Association for Equal Oppurtunity in Higher Education	1984 March 31
Admission to the South Carolina bar	1965 July 28
Howard University diploma	1954
President Harry Truman speaking at Howard University's 1952 commencement, panoramic photograph	1952
Campaign poster for Clement as Mayor	1987
Parrish Street redevelopment poster	2009
Folder 2	
Wal-Mart Supercenter, Fayetteville Street: Conceptual site plans	
Alexander Park Development	2012 May
Benington, PDR development plan	
Glen Parrish	2001 August 10
Loflin Property	2001 June 11
Old Chapel Hill residential development plan	2012 April 9
Patterson Place, Phase II, Rezoning and Development Plan	
Renaissance Center: Site plan	2002
Riverdale Subdivision (moved to Oversized Folder 2)	2001 Sept. 10
St. Joseph Community Center: Rezoning development plan	
Southpoint Terrace, Major Site Plan	2003 March 12

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